INTERNATIONAL UNDERSTANDING



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Letters may be edited for length or content.

CONTENTS

CAFIU

Overseas Visits

- O1 President Ji Bingxuan Headed CAFIU Delegation to Visit Germany, Thailand and Vietnam
- 03 Dialogue on Mutual Learning between Chinese and German Civilisations Successfully Held
- O5 CAFIU Held Civilisation Lecture Series Themed Enhancing Exchanges and Integration among Civilisations and Writing a New Chapter of China-Thailand Brotherhood Relations
- 06 Vice-President Liu Hongcai Led CAFIU Delegation to Visit Italy, Albania and Laos
- 10 CAFIU Counselor Zhu Rui Attended 10th Global Forum of the UN Alliance of Civilisations in Portugal and Visited the Netherlands and Poland

Newsletter

- 12 CAFIU Vice-President Liu Hongcai Met with Seiji Yamamoto
- 13 CAFIU Vice-President Ai Ping Met with ASLCSCC President Indrananda Abeysekera
- 14 CAFIU Vice-President Ai Ping Met with Indian Ambassador to China Pradeep Kumar Rawat
- 15 CAFIU Vice-President Ai Ping Attended the 38th Annual Plenary Meeting of the InterAction Council and Met with Bertie Ahern
- 16 CAFIU Vice-President Ai Ping Met Former Minister of Justice of Germany Herta D\u00e4ubler-Gmelin
- 17 CAFIU Held the 6th Session of Its 12th Council

CONTENTS

SERIAL EVENTS UNDER THE ACTION PLAN ON SILK ROAD PEOPLE-TO-PEOPLE CONNECTIVITY

- 18 China-Cambodia Cultural Exchange and Environmental Protection Event Held in Kampong Cham Province
- 20 Exchange Event "Reading China in Cambodia" Held in Phnom Penh
- 22 China-Cambodia Friendship Carnival Held in Siem Reap
- 25 Panda Pack and Bike Donation Ceremony Successfully Held in Cambodia
- 28 Chinese New Year Cultural Exchange Event Held in Cambodia

CHINESE CIVIL SOCIETY ORGANISATIONS

- 31 Delegation of Harvard Students' China Trek 2025 Visited Hangzhou
- CNIE Delegation Attended the 58th Session of the UNHuman Rights Council in Geneva
- 36 CNIE Delegation Attended UN CSW69 in New York
- 37 "China Today" Arts Week Debuted in Italy
- 38 The Exhibition Industry Committee of Beijing Chamber of International Commerce Officially Launched in Beijing
- 39 The First Visiting Scholar of the "Qilu Visiting and Research Residency Programme" Visited Nishan World Centre for Confucian Studies
- 40 International Free Lunch Programme Launched at School in Nairobi's Mathare Slum
- 41 CCG Hosted First VIP Luncheon of 2025 in Beijing

CONTENTS

- 42 "Spring Blossoms" ASEAN-China Lady Cultural Gathering Held in Beijing
- 43 Selected Photos from the Exhibition of the Chinese NGOs' Contribution to the United Nations: In Commemoration of the 80th Anniversary of the UN

NEW INSIGHTS

51 Role of Chinese Social Organisations in Addressing the Trust Deficit in Global Governance

President Ji Bingxuan Headed CAFIU Delegation to Visit Germany, Thailand and Vietnam

At the invitation of the Friedrich Ebert Foundation (Friedrich-Ebert-Stiftung), the Thai-Chinese Culture and Economy Association and the Viet Nam Union of Friendship Organisations, a CAFIU delegation headed by President Ji Bingxuan, also Vice-Chairperson of the Standing Committee of the 13th National People's Congress of China visited Germany, Thailand and Vietnam from 26 November to 5 December 2024. During the visit, the delegation engaged in in-depth exchanges with representatives from the political circle, think tanks and civil society organisations of

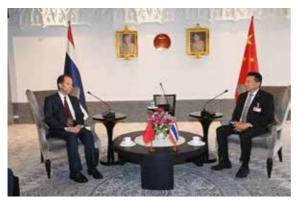
the three countries on such issues as bilateral relations, people-to-people exchanges, as well as international and regional affairs.

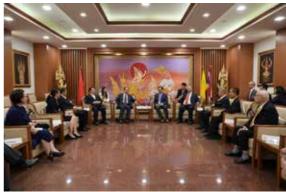
During the visit in Germany, President Ji met with Dr. Hans-Peter Friedrich, former Vice-President of German Bundestag, Martin Schulz, President of the Friedrich-Ebert-Stiftung, former President of the European Parliament and former Chairman of the SPD, Herta Däubler-Gmelin, former Minister of Justice of Germany, Thomas Paulsen, Vice-President of Körber-Stiftung, Frank Schmitt, Vice-





INTERNATIONAL UNDERSTANDING NO.1 2025



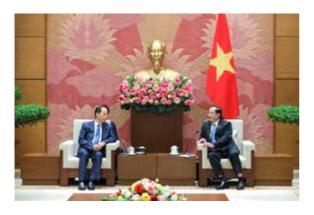


President of the Hamburg Parliament, and Tobias Dünow, State Secretary of Brandenburg. President Ji also attended the Dialogue on China-Germany Civilisations and delivered a keynote speech.

During the visit in Thailand, President Ji met with Pichet Chuamuangphan, First Deputy Speaker of the House of Representatives, Bhokin Bhalakula, President of Thai-Chinese Culture and Economy Association (TCCEA), Uthai Shinawatra, Vice-President and Secretary General of TCCEA. President Ji also attended the Civilisation Lecture Series themed Enhancing Exchanges and Integration among Civilisations and Writing A New

Chapter of China-Thailand Brotherhood Relations and delivered a keynote speech.

During the visit in Vietnam, President Ji met with Tran Quang Phuong, Vice-Chairman of the National Assembly, Phan Anh Son, President of the Viet Nam Union of Friendship Organisations, Vu Trong Lam, SuThat (Truth) National Political Publishing House, Nguyen Ho Hai, Vice-Secretary of the Ho Chi Minh City Party Committee. The delegation held talks with Viet Nam Union of Friendship Organisations and the Vietnam-China Friendship Association.







Dialogue on Mutual Learning between Chinese and German Civilisations Successfully Held

On 28 November 2024, the Chinese Association for International Understanding (CAFIU) hosted the Dialogue on Mutual Learning between Chinese and German Civilisations in Berlin, Germany. Ji Bingxuan, Vice-Chairperson of the Standing Committee of the 13th National People's Congress of China and President of CAFIU, who was on a visit in Germany, attended the Dialogue and delivered a keynote speech. Chang Bo, General Manager of China Publishing Group Co., Ltd delivered a speech.

Representatives from major political foundations of Germany such as Friedrich-Ebert-Stiftung, Konrad-Adenauer-Stiftung, Rosa-Luxemburg-Stiftung and renowned sinologists Helwig Schmidt-Glintzer and Mechthild Leutner attended the Dialogue. The two sides had in-depth exchanges on enhancing German people's understanding of China, and deepening mutual learning among Chinese and German as well as Chinese and European civilisations.



INTERNATIONAL UNDERSTANDING NO.1 2025

President Ji said that the exchanges and mutual learning among Chinese and German civilisations possess rich cultural heritage which has demonstrated innovative spirit and gathered public consensus featuring openness and inclusiveness. The two sides shall continue to press ahead and benefit from each other's development, jointly make new contribution to human progress and inject more stability to this turbulent world.

German representatives said that the two sides shall enhance exchanges on cultural and people-to-

people bonds, mutual learning among civilisations as well as inclusiveness and cooperation, vigorously carry out international communication programmes on fine Chinese culture especially popular culture, so as to attract more young people to experience the beauty of China. They suggested that China continue to support the development of world sinology to facilitate mutual understanding and mutual trust between China and other countries.



CAFIU Held Civilisation Lecture Series Themed Enhancing Exchanges and Integration among Civilisations and Writing a New Chapter of China-Thailand Brotherhood Relations

On 2 December 2024, the Chinese Association for International Understanding (CAFIU), Thai-China Culture and Economy Association (TCCEA) and the Chinese Embassy in Thailand jointly hosted the Civilisation Lecture Series event themed Enhancing Exchanges and Integration among Civilisations and Writing A New Chapter of China-Thailand Brotherhood Relations. CAFIU President Ji Bingxuan, who was on a visit in Thailand, attended the event and delivered a keynote speech. Han

Zhiqiang, the Chinese Ambassador to Thailand, Bhokin Bhalakula, President of TCCEA and Yuthika Isarangkura, Deputy Permanent Secretary of the Ministry of Culture of Thailand respectively delivered speeches. Around 200 representatives from civil society organisations, literature circles, faculty members and students from the Confucius Institute of Chulalongkorn University participated in the event.





Vice-President Liu Hongcai Led CAFIU Delegation to Visit Italy, Albania and Laos

From 31 March to 9 April 2025, at the invitation of Friends of China Parliamentary Association of Italy, Albania-China Friendship Association of Albania and Lao Peace and Solidarity Committee of Laos, Liu Hongcai, Vice-President of the Chinese Association for International Understanding (CAFIU), and former Vice-Minister of the International Department of the CPC Central Committee (IDCPC) led a CAFIU delegation to visit

Italy, Albania and Laos. The delegation engaged in in-depth discussions with political leaders as well as think tanks and civil society representatives from the three countries on such issues as bilateral relations, people-to-people exchanges, dialogue among civilisations, as well as international and regional affairs.

During his visit in Italy, Vice-President Liu Hongcai



The delegation met with Massimo D'Alema, former Prime Minister of Italy and President of the Fondazione Italianieuropei



 Civilisation Lecture Series held by the Confucius Institute of the University of Florence

met with Massimo D'Alema, former Prime Minister of Italy and President of the Fondazione Italianieuropei, Cesare Perego, President of Friends of China Parliamentary Association of Italy, Cristina Giachi, President of the Culture Commission of Tuscany, Riccardo Busi, President of the International Federation of Photographic Art (FIAP) and Simone Verde, Director of the Uffizi Gallery. The delegation held discussions

with representatives from Associazione Turismo Culturale Italia Cina (ATCIC), the Fondazione Sant'Egidio, and Italian sinologists. He also attended and delivered a speech at the Civilisation Lecture Series hosted by the Confucius Institute of the University of Florence.

During the visit in Albania, Vice-President Liu Hongcai met with Etjen Xhafaj, member of the Parliament from the Socialist Party of Albania,

Meeting with Socialist Party MP Etjen Xhafaj



INTERNATIONAL UNDERSTANDING NO.1 2025



◆ Engaged in exchanges with representatives from Albania-China Friendship Association and Albanian Institute for International Relations

Spartak Nano, President of Albania-China Friendship Association (ACFA), Sotiraq Xharo, Former President of ACFA, Arian Starova, former Minister of Foreign Affairs, Albert Rakipi, former Vice Minister of Foreign Affairs and Director of Albanian Institute for International Relations, and Marsela Musabelliu, Executive Director of the Albanian Institute for Globalisation Studies.

During his visit in Laos, Vice-President Liu met with

Sommad Pholsena, Vice-President of the National Assembly of the Lao People's Democratic Republic and President of the Lao Committee for Peace and Solidarity, Somsavat Lengsavad, former Deputy Prime Minister of Laos, Phouangkeo Langsy, Vice-President of the Lao Committee for Peace and Solidarity, and Bouangeun Xaphouvong, Vice-President of Lao-China Friendship Association. He also engaged in exchanges with Sivone Vongkhamchanh, member of the Party Committee

Meeting with Sommad Pholsena, Vice-President of the National Assembly of the Lao People's Democratic Republic and President of the Lao Committee for Peace and Solidarity





of Luang Prabang Province and President of the Luang Prabang Provincial People's Council, and Soulideth Keoboualapheth, Director of Luang Prabang Provincial Department of Education. Apart from that, Liu also attended and delivered speeches at the Foundation Stone Laying Ceremony of Friends of the Silk Road School marking China-Laos Friendship aided by China Foundation for Peace and Development and the Doning Ceremony of PV energy storage facilities and water purifiers under the Shenzhen & Lancang-Mekong Initiative by Shenzhen Foundation for International Exchanges and Cooperation. The delegation also visited the Operation Centre, Maintenance and Management Centre for China-Laos Rail Freight Service, as well as Vientiane Saysettha Development Zone.



Attending the Foundation Stone Laying Ceremony of Friends of the Silk Road School in Laos

CAFIU Counselor Zhu Rui Attended 10th Global Forum of the UN Alliance of Civilisations in Portugal and Visited the Netherlands and Poland

From 25 November to 4 December 2024, at the invitation of the United Nations Alliance of Civilisations, Europe-China Returnee Alliance, and the "Polish House" Civil Association, Zhu Rui, CAFIU counselor and former Assistant Minister of IDCPC, led a CAFIU working group to Portugal to attend the 10th Global Forum of the United Nations Alliance of Civilisations. The delegation also visited the Netherlands and Poland, engaging in in-depth discussions with representatives from political circles, think tanks, universities and civil society organisations of the three countries on such topics

as bilateral relations, people-to-people exchanges, mutual learning among civilisations as well as international and regional issues.

During his visit in Portugal, Zhu Rui attended the 10th Global Forum of the United Nations Alliance of Civilisations, where he met with UN Under-Secretary-General and High Representative for the Alliance of Civilisations Miguel Ángel Moratinos, as well as Rui Luido, President of the Portuguese think tank Observation for China. He also had discussions with Portuguese President Marcelo Rebelo de Sousa and US economist Jeffrey Sachs.





During his visit in the Netherlands, Zhu Rui held discussions with Frans Greidanus, Vice-President of the Netherlands-China Friendship Association (VNC) and Gabriella Esselbrugge, Vice-President of the Europe-China Returnee Alliance. He also exchanged views with the Vice-Curator of the Rijksmuseum and the Head of International Affairs Department at the Mauritshuis on promoting cross-cultral dialogue.

During his visit in Poland, Zhu Rui met with former Polish Deputy Prime Minister and Minister of Finance Grzegorz Kołodko, as well as Jan Harpe, Chairman of the "Polish House" Civil Association. He engaged in talks with representatives from the Polish Institute of International Affairs and the National Museum of Poland. Apart from that, he also attended and delivered a keynote speech at the symposium on China-Poland Cultural Exchange jointly hosted by CAFIU, the "Polish House" Civil Association and the Warsaw University of Social Sciences and Humanities.



Newsletter

CAFIU Vice-President Liu Hongcai Met with Seiji Yamamoto

On 18 December 2024, Liu Hongcai, Vice-President of CAFIU met with Seiji Yamamoto, Director General of the Broad National Alliance for Independence, Peace and Democracy of Japan. The two sides exchanged views on China-Japan relations, people-to-people exchanges and cooperation between the two organisations.





CAFIU Vice-President Ai Ping Met with ASLCSCC President Indrananda Abeysekera

On 7 January 2025, CAFIU Vice-President Ai Ping met with Indrananda Abeysekera, President of the Association for Sri Lanka-China Social and Cultural

Cooperation (ASLCSCC). The two sides exchanged views on China-Sri Lanka relations as well as cultural and people-to-people exchanges.



CAFIU Vice-President Ai Ping Met with Indian Ambassador to China Pradeep Kumar Rawat

On 14 January 2025, CAFIU Vice-President Ai Ping met with Pradeep Kumar Rawat, Ambassador of India to China. The two sides exchanged views on

China-India relations as well as cultural and peopleto-people exchanges.





CAFIU Vice-President Ai Ping Attended the 38th Annual Plenary Meeting of the InterAction Council and Met with Bertie Ahern

On 8 October 2024, CAFIU Vice-President Ai Ping attended the Opening Ceremony of the 38th Annual Plenary Meeting of the InterAction Council. Prior to that, Ai Ping met with Bertie Ahern, former

Prime Minister of Ireland and Co-Chair of the InterAction Council, during which they exchanged views on the collaboration of the two sides.



CAFIU Vice-President Ai Ping Met Former Minister of Justice of Germany Herta Däubler-Gmelin

On 5 November 2024, CAFIU Vice-President Ai Ping met with Herta Däubler-Gmelin, former Minister of Justice of Germany. The two sides exchanged

views on China-Germany relations, people-topeople exchanges as well as exchanges and mutual learning among civilisations.





CAFIU Held the 6th Session of Its 12th Council

The 6th Session of the 12th Council of the Chinese Association for International Understanding (CAFIU) was held in Beijing on the morning of 12 December, 2024. The meeting thoroughly reviewed and summarised CAFIU's work in 2024 and put forth suggestions to facilitate the high-

quality development of CAFIU. Vice-President Liu Hongcai and Vice-President Ai Ping attended the session and delivered speeches. Secretary General Yuan Zhibing delivered the 2024 work report. Three Council Members, namely Yu Jin, Han Song and Lu Shanbing, made remarks respectively.

China-Cambodia Cultural Exchange and Environmental Protection Event Held in Kampong Cham Province

On 31 March 2025, China Foundation for Peace and Development (CFPD) Cambodia Office and Cambodian Chinese Evolution Researchers Association co-hosted the China-Cambodia Cultural Exchange and Environmental Protection Event under the Action Plan on Silk Road Peopleto-People Connectivity in Skun town, Cheung

Prey County, Kampong Cham province. This event was conducted under the auspices of China NGO Network for International Exchanges (CNIE).

Chinese and Cambodian participants gathered at the Memorial Monument for Chinese Peacekeepers in Skun town to pay tribute to and presented a wreath for the Chinese peacekeeping



martyrs. Then they went to Hun Sen Skun High School to plant China-Cambodia Friendship Trees and carried out environmental protection activities. The director of CFPD Cambodia Office introduced the traditions of the Tomb-sweeping Festival, China's green development philosophy, China's successful experience in ecological and

environmental protection, and the investment of China's new energy vehicle brands such as BYD in Cambodia and their cooperation with Cambodia. A total of 100 representatives of local government and teachers and students of Hun Sen Skun High School participated in the event.



Exchange Event "Reading China in Cambodia" Held in Phnom Penh

On 12 March 2025, the Exchange Event "Reading China in Cambodia" under the Action Plan on Silk Road People-to-People Connectivity was held at the Cambodia 21st Century Maritime Silk Road Research Centre of the Royal University of Phnom Penh (RUPP). Through sharing their views and cases, participants jointly discussed upon the rich connotation of the whole-process democracy of China.

This event was co-hosted by China Foundation for Peace and Development (CFPD) Cambodia Office and Cambodian Chinese Evolution Researchers Association (CCERA) under the guidance of China NGO Network for International Exchanges (CNIE). Over 100 representatives from local government, Youth House for Cambodia-China Friendship and teachers and students of RUPP attended the event.

Dr. Chea Munirith, President of CCERA, said on the event that this event aimed to elaborate on China's development philosophy, deepen the understanding of Cambodian government, youth and social sectors towards China, and enhance people-to-people exchanges and cooperation between Cambodia and China.

Dr. Liu Zhanguo, Director of CFPD Cambodia Office shared the case of cooperating with Cambodian partners to carry out China-Cambodia Friendship





Poverty Alleviation Pilot Village project and the experience of China's rural development, explaining the important features of the wholeprocess democracy including whole process, full coverage and participation by all.

"Welcome to China to take a look, experience China and its development in person, tell the story of China in the perspective of Cambodia, plant more seeds of China-Cambodia friendship, and bring the hearts of our two peoples even closer", said Wu Chuanbin, counselor of the Chinese Embassy in Cambodia. Lau Vann, Secretary of State at the Ministry of Public Works and Transport and Vice-President of the Cambodia-China Friendship Association said that the "Two Sessions" of China were a window for the world to peek into the whole-process democracy of China, which fully represented the will of the Chinese people. He also highly recommended the important contribution that the close cooperation between the Cambodians and the Chinese NGOs has made to the social and economic development of the two countries and enhancing the "heart connectivity" of the two peoples.



China-Cambodia Friendship Carnival Held in Siem Reap

On 12 December 2024, the China-Cambodia Friendship Carnival under the Action Plan on Silk Road People-to-People Connectivity co-hosted by China Foundation for Peace and Development (CFPD) and the Youth House for Cambodia-China Friendship (YHCCF) kicked off in Siem Reap. Wang Wenbin, Chinese Ambassador to Cambodia,

Vongsey Vissoth, Deputy Prime Minister and Minister in charge of the Office of the Council of Ministers in Cambodia and Special Representative of Cambodian Prime Minister Hun Manet, Kim Rithy, Chairman of YHCCF, Prak Sophoan, Governor of Siem Reap Province, Liu Zhenzhong, Deputy Secretary General of CFPD attended the event.



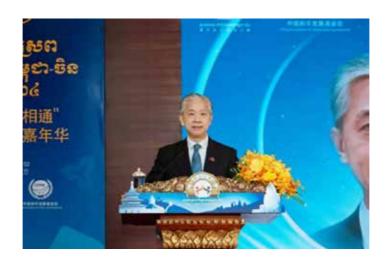


China-Cambodia friendship is a treasure of the two countries. It is hoped that the young friends in the two countries hold hands to inherit and develop the traditional friendship between the two countries.

Vongsey Vissoth highly commented the achievements and experience of China's development and said that the three Global Initiatives proposed by the Chinese side have made important contribution to regional and global peace and development. He encouraged youth of the two countries to enhance people-to-people connectivity, strengthen civilisation exchanges and dialogue, promote tourism and deepen

trade investment and cooperation, thus jointly contributing to building a high-quality, high-level and high-standard China-Cambodia community with a shared future in the new era.

Wang Wenbin said that this event as another outcome of China-Cambodia friendship and youth exchanges will provide new opportunities for young people of China and Cambodia to enhance understanding, deepen friendship and promote cooperation. He believed that with the wide participation of the young friends of the two countries, China-Cambodia friendship would continue to flourish and deliver more fruitful results.





Kim Rithy said that the China-Cambodia Friendship Carnival under the Action Plan on Silk Road People-to-People Connectivity was an important event on the occasion of the 66th anniversary of the founding of diplomatic relations between Cambodia and China and the 2024 Cambodia-China People-to-People Exchange Year. The Carnival aims to enhance mutual understanding between the two peoples, especially the youth, strengthen exchanges and mutual learning of fine traditional culture between the two countries, promote the common development of culture, trade, science and technology and continue to cement the lasting friendship of Cambodia and

China.

During the event, participants delivered thematic speeches on the topic of "Opportunities and Achievements in Economy and Culture of China and Cambodia" and "Cultural Exchanges between Chinese and Cambodian Youth". This event also included parallel sessions on the topic of "Potential and Opportunities of China-Cambodia Cooperation and Development" and "Deepening Mutual Understanding and Boosting Friendship of Youth to Promote China-Cambodia Relations", as well as the Signing Ceremony of the MOUs between China and Cambodia.



Panda Pack and Bike Donation Ceremony in Cambodia Successfully Held

On the morning of 23 December 2024, the Panda Pack and Bike Donation Ceremony in Cambodia under the Action Plan on Silk Road People-to-People Connectivity was held at Balaing Khang Lech Primary School in Kampong Thom Province. Over 150 participants including Kemreat Viseth, Deputy Director of the Council of Ministers of Cambodia and President of Civil Society Alliance Forum (CSAF), Nhek Ban Kheng, Deputy Governor of Kampong Thom Province, Im Vanny, Deputy Director of Department of Education, Youth and Sports of Kampong Thom Province, Zhang Rong,

expert of public relations of Hello Inc., Zhou Jian, expert of public relations of Hellobike, Zhu Weijie, representative of COSCO Shipping Charity Foundation, staff of International Development Department of China Foundation for Rural Development (CFRD) together with teachers, students and their parents of Balaing Khang Lech Primary, witnessed this important occasion.

Staff of CFRD International Development Department introduced to the participants the projects of CFRD in Cambodia and expressed their appreciation to Chinese and Cambodian partners



INTERNATIONAL UNDERSTANDING NO.1 2025





for their strong support. In this event, 12,000 Panda Packs and 2000 bikes were donated.

Zhang Rong said, Hello Inc. is dedicated to providing convenient, efficient and comfortable travelling services. It is fully aware of its social responsibility and has paid back to the society through different kinds of activities for public welfare. The bikes donated this time were collected and transported in a fast way, thanks to the full support by the local governments and transportation departments of 12 Chinese cities including Shanghai, Beijing, Hangzhou and Nanning.

Nhek Ban Kheng briefed on the education development as well as the implementation of the Panda Pack Project and the International Bicycle Project in Kampong Thom Province. He said, "China and Cambodia are iron-clad friends. I hope that students can learn Chinese after receiving the donation from China and promote the friendly exchanges and people-to-people connectivity between China and Cambodia." He also expressed gratitude to CFRD for the gifts of love to the students right before the upcoming new year.

Kemreat Viseth told the students about his own experience of the poor study conditions during his school years, encouraging them to remember the kindness of Chinese people and remain thankful to their donation. He said, "Please cherish and care for the hard-won school packs and bikes. Don't let the loving Chinese people down." In the meantime, he also reminded the students to pay attention to traffic safety while riding the bikes.







Kemreat Viseth on behalf of the Cambodian side gave donation certificates and letters of thanks to the Alibaba Foundation, the Hello Inc., COSCO Shipping Charity Foundation and CFRD. In the end, participants and beneficiary student representatives rode the bikes and experienced the happiness and joy of the projects.



Chinese New Year Cultural Exchange Event Held in Cambodia

Veng Soknea, a Cambodian teacher dressed in Hanfu (traditional Han Chinese costume), was all smiles. A group of female students surrounded her, admiring the beauty and solemnity of Hanfu, their eyes full of surprise and curiosity. Encouraged by their teacher, they also put on Hanfu to experience the unique charm of traditional Chinese costume.

Such a lively scene was witnessed in Tanorn Village, Bati County, Takeo Province of Cambodia. On 19 January 2025, the Chinese New Year Cultural Exchange Event under the Action Plan on Silk Road People-to-People Connectivity was held here, attracting people from inside and outside the village. All participants experienced the wonderful





vibe of Chinese New Year amid joy and laughter.

At the beginning of the event, the village boys and girls held the national flags of China and Cambodia to welcome the guests. The newly-built community activity centre, which was put into use last year, was covered with colourful decorations. With couplets and big red lanterns as a backdrop, a strong festive atmosphere spread throughout the entire village.

Making dumplings is a tradition of the Chinese New Year. At the community activity centre, local villagers and their Chinese friends tried making dumplings together. While the 15-year-old Yin Yuheng was concentrating on learning how to shape the dumplings, other children also used their wild imaginations. The dumplings they made were in various shapes which made people laugh. Yin Yuheng pointed to one of the dumplings that looked like a boat and said, "This is a boat of friendship between Cambodia and China."

Yao Shiya, Director of China-Cambodia Friendship

Radio distributed the Chinese character "Fu" with good meanings to the students in the village, and taught them Chinese blessings "Good luck in the Year of the Snake" and "May everything go well". Yao Shiya said that in the future, she will give full play to the media platform, actively promote the agricultural products of Tanorn Village, and make more positive contribution to improving the living standards of the villagers.

The China Cambodian Friendship Poverty Alleviation Pilot Village Project carried out by China Foundation for Peace and Development (CFPD) and Civil Society Alliance Forum of Cambodia (CSAF) has brought profound changes to Tanorn village. They have completed various sub-projects successively including the village road building, clean drinking water supply, community activity centre construction, drainage system installation and sustainable development of planting and husbandry.

The changes of Tanorn village are one of the

INTERNATIONAL UNDERSTANDING NO.1 2025

important achievements made by the relevant parties of China and Cambodia working together to implement a series of "small and beautiful" projects in Cambodia. Chea Peou, Deputy Secretary General of CSAF said, while helping with Cambodia's economic and social development, China is also closely connecting the hearts of the two peoples.

"The development of Tanorn Village allows more people to see the achievements of Cambodia-China cooperation, and has become a lively example of the building of a Cambodia-China community with a shared future. This Chinese New Year celebration event is a testament to the profound bond of friendship and the spirit of mutual support between the peoples of our two countries", said Chea Peou. He believed there would be more "small and beautiful" projects like this emerging in the future.

Liu Zhanguo, Director of CFPD Cambodia Office said, the Chinese New Year carries the beautiful wishes of family reunion, bidding farewell to the old and welcoming the new, and praying for good health. It is the most important traditional festival in China. The Chinese New Year celebration in Tanorn Village made him feel at home. He said that at the end of 2024, Chinese New Year and Cambodia's Krama were enlisted in the Intangible Cultural Heritage Properties of Humanity of UNESCO. This event is also a grand event for Chinese and Cambodian people to celebrate this achievement together. "The friendship between China and Cambodia is as beautiful as trees and flowers. which has brought me to Tanorn Village from afar. In the new year, I wish that the friendship between our two countries will continue to develop and flourish", said Liu Zhanguo.

Delegation of Harvard Students' China Trek 2025 Visited Hangzhou

On 22 January 2025, the delegation of Harvard Students' China Trek 2025 arrived in Hangzhou. Forty-six students from Harvard Kennedy School, representing 20 countries, engaged in in-depth exchanges with Chinese and international youth delegates, embarking on a journey promoting mutual learning and strengthening friendship. In

the morning, the delegation visited UNIDO Fourth Industrial Revolution Accelerator in the Turing Town, Xiaoshan City. They developed a deeper insight into innovative technologies and cuttingedge development in smart agriculture, clean energy, manufacturing, and the circular economy, participating in a discussion with the head of the



INTERNATIONAL UNDERSTANDING NO.1 2025





UNIDO Network of Investment and Technology Promotion Office (Beijing, China) and young Al entrepreneurs. The delegation also visited the ancient Buddhist Lingyin Temple, experiencing Guotang (the traditional meal ceremony of Buddhism) to have a better understanding of China's traditions and diverse cultural forms.

In the afternoon, the delegation visited the Gushan site of the Xiling Seal-Engravers' Society, gaining an in-depth understanding of China's traditional seal engraving culture and participating in ink rubbing and seal-stamping experiences. They walked along the West Lake, appreciating its natural scenery and cultural heritage.







In the evening, the "Meet the Future • Global Youth Pioneer Programme- 2025 Harvard China Trek Exchanges and Mutual Learning Event" was held in Hangzhou, co-hosted by China NGO Network for International Exchanges (CNIE), China Cultural Heritage Foundation, Zhejiang Provincial People's Association for Friendship with Foreign Countries and Master Hsing Yun Cultural and Educational Foundation, and co-organised by

China Foundation for Rural Development. About 150 delegates from Chinese non-governmental organisations, media, enterprises, universities and other sectors participated in the activities to enjoy Chinese culture, and had talks and exchanges to enhance friendship. The event featured activities including Chinese intangible cultural heritage experience, Chinese folk music performance, storytelling sessions on China-foreign friendship,



INTERNATIONAL UNDERSTANDING NO.1 2025

special show "Black Myth: Wukong: Takes You on a Journey to China", and a showcase of traditional Chinese attire (Huafu). Delegation members eagerly tried on the traditional Chinese horseface skirt. They observed closely and immersed themselves in experiencing the inheritance and innovation of Chinese traditional culture.

Guests, including Chen Lu, China's first figure skating world champion and two-time Winter Olympic medalist, participated in sharing insights and commentary.

A special interactive session titled "Sharing the Beauty of Hometowns, Connecting the Hearts of the Youth" was set up. Delegation members were invited to share their countries' unique cultures and developmental achievements in a lively and enthusiastic atmosphere.

Finally, the members of the delegation stamped the calligraphy works of "Exchanges and Mutual Learning, Together for Development" as a souvenir, and sang songs such as "the Love We Share" and "Auld Lang Syne" together, expressing their expectations for strengthening friendly exchanges and mutual learning among young people from all countries.



CNIE Delegation Attended the 58th Session of the UN Human Rights Council in Geneva

From 13th to 16th of March 2025, representatives of China NGO Network for International Exchanges (CNIE) attended the 58th session of the UN Human Rights Council in Geneva.

On the 13th, CNIE hosted a side event titled "NGOs: Advancing Women's Rights for an Equitable and Sustainable Future" at the Palais des Nations in Geneva. Chinese and foreign participants convened to share experiences in advancing women's rights and explore pathways for promoting gender equality and sustainable development through international cooperation. Deputy Secretary-General Xiao Ningning highlighted the significant progress made by Chinese NGOs in protecting women's rights and interests, emphasizing their crucial contribution to advancing gender equality and women empowerment.

On the evening of the 14th, CNIE, China Family

Planning Association and other Chinese and international organisations co-hosted a special salon and photo exhibition titled "NGOs: Let's Talk-- for an Equitable and Sustainable Future". The events facilitated in-depth exchanges with international organisations, NGOs, experts, and scholars on the touching stories of how civil society could contribute to the UN Sustainable Development Goals (SDGs). A CNIE representative shared vivid examples of how "the Action Plan on Silk Road People-to-People Connectivity" contributed to the SDGs and called for broader engagement from civil society to pool its wisdom and strength towards achieving these goals.

During the meeting, representatives of CNIE also actively spoke at the annual discussion on rights of the child and the interactive dialogue with the special rapporteur on environment.





CNIE Delegation Attended UN CSW69 in New York

From 9 to 12 March 2025, representatives of China NGO Network for International Exchanges (CNIE) attended the 69th Session of the United Nations Commission on the Status of Women (CSW 69) in New York, USA.

During the session, CNIE actively participated in side events including "Technology and Women Empowerment: Global South Perspectives and Practice" and "Resilience and Transformation: The Path to Gender Equality and Empowerment in Macao Since the Beijing Declaration and Platform for Action". On 10 March, Chinese Women's Research Society, Minzu University of China and

the United Nations Population Fund (UNFPA, CHINA) co-hosted the parallel event "Promoting Gender Equality and Women Development in Achieving Common Prosperity". CNIE Deputy Secretary-General Xiao Ningning highlighted the efforts of Chinese civil society in safeguarding women's rights and presented two exemplary cases of Women's Tie-Dye Workshops and Mulan POWER Initiative. These examples exemplified China's commitment to global gender governance through South-South cooperation and the Belt and Road Initiative and share development solutions with the international community.



"China Today" Arts Week Debuted in Italy

On January 29, 2025, the opening ceremony of the 2025 "China Today" Arts Week & the Golden Bell Star Performance of Chinese Folk Music" was held at the Carcano Theater in Milan, Italy. The event was hosted by the China Federation of Literary and Art Circles, the Chinese Consulate General in Milan and the Italy-China Institute for Economic and Cultural Exchanges, and co-organised by the China Musicians Association, Jiangsu Provincial Federation of Literary and Art Circles and Jiangsu Provincial Musicians Association.

This event marked an important celebration of the 55th anniversary of the establishment of diplomatic ties between China and Italy. It was also part of the global "Happy Chinese New Year" event series launched by the Ministry of Culture and Tourism. It was the first time that the "China Today" Arts Week was held in Italy, drawing an audience of over a thousand who enjoyed the Chinese folk music.



The Exhibition Industry Committee of Beijing Chamber of International Commerce Officially Launched in Beijing

On January 11, 2025, the 2025 Beijing Roundtable Meeting for International Exhibition Organisations was held in Beijing. The event was co-hosted by the CCPIT Beijing, the Beijing Municipal Commerce Bureau, the Shunyi District People's Government and the Beijing Chamber of International Commerce.

Over 300 representatives attended the meeting, including officials from relevant administrations, international exhibition organisations, leading domestic and international exhibition enterprises, business associations from both China and abroad, and Chinese research institutions in the exhibition industry.

The roundtable featured official meetings, field visits and a "Night of Exhibitions" networking event. 15 international guests from the international exhibition sector engaged in dialogue on topics such as "How Can the Exhibition Industry Empower Urban Industrial Development" and "How Can the Exhibition Industry Stimulate Urban Consumption."

On the same day, The Exhibition Industry Committee of Beijing Chamber of International Commerce was officially established to support Beijing's efforts to become a globally influential hub for the exhibition industry.



The First Visiting Scholar of the "Qilu Visiting and Research Residency Programme" Visited Nishan World Centre for Confucian Studies

On February 6, 2025, Branko Balon, President of the Croatia-China Friendship Association for Cultural, Scientific and Economic Cooperation and Professor at the VSITE College of Information Technology in Zagreb, Croatia, arrived at the Nishan World Centre for Confucian Studies (Secretariat of the China Confucius Foundation) as the first visiting scholar of the "Qilu Visiting and Research

Residency Programme".

Liu Hao and Wen Haiming, Deputy Directors of the Nishan World Centre for Confucian Studies (Secretariat of the China Confucius Foundation), met with Professor Balon and accompanied him during his visit and academic exchange.



International Free Lunch Programme Launched at School in Nairobi's Mathare Slum

On January 15, 2025, the China Road and Bridge Corporation (CRBC) Kenya Office and Africa Star Railway Operation Company Limited (Afristar), in collaboration with the Dream Building Service Association (DBSA), held the launching ceremony for the International Free Lunch Programme at a school in the Mathare slum community of Nairobi.

This marks the 15th school where DBSA has

implemented the International Free Lunch Programme in the Mathare community. The programme aims to alleviate the burden on lowincome families by addressing basic nutritional needs for children, thereby encouraging school attendance and ensuring stable, continuous access to education.



CCG Hosted First VIP Luncheon of 2025 in Beijing

On March 14, 2025, the Centre for China and Globalisation (CCG) held its first VIP Luncheon of the year at the Beijing International Club. The event was moderated by CCG President Wang Huiyao and brought together over 50 Chinese and international guests, including ambassadors from 17 countries, senior diplomats from 8 countries, as well as representatives from international organisations and chambers of commerce, corporate executives, and prominent media professionals.

The luncheon focused on key topics such as China's comprehensive green transition in economic and social development, technological advancement, rural revitalisation, social governance, and infrastructure development. It aimed to help participants gain a more accurate understanding of China's development strategy in the context of the new era, offering valuable insights and references for the international community.



"Spring Blossoms" ASEAN-China Lady Cultural Gathering Held in Beijing

On 5 March, 2025, the "Spring Blossoms" ASEAN-China Lady Cultural Gathering was held at the White Pagoda Academy in Beijing. The event was co-hosted by the ASEAN-China Centre and the Beijing People's Association for Friendship with Foreign Countries.

Attendees included Secretary-General of the ASEAN-China Centre Mr. Shi Zhongjun and his wife, Executive Vice-President of the Beijing People's Association for Friendship with Foreign Countries Mme. Zhang Qian, Deputy Head of Xicheng District

of Beijing Mme. Song Mei, as well as the spouses of ambassadors from the Philippines, Singapore and Vietnam, deputy Chiefs of Mission from the Embassies of Myanmar and Malaysia, and over 60 female diplomats and their family members from ASEAN countries' embassies in China.

Supported by the Xicheng District People's Government, the event featured a guided tour of the White Pagoda, the traditional Chinese tea ceremony, a cloisonné brooch-making session and a visit to an art exhibition.



Selected Photos from the Exhibition of the Chinese NGOs' Contribution to the United Nations: In Commemoration of the 80th Anniversary of the UN

China NGO Network for International Exchanges: Action Plan on Silk Road People-to-People Connectivity

In October 2023, the Thematic Session on People-to-People Connectivity of the Third Belt and Road Forum for International Cooperation was held in Beijing, where the Action Plan on the Silk Road People-to-People Connectivity was launched. The Action Plan proposed and implemented by China NGO Network for International Exchanges (CNIE) aims to build a flagship brand project for enhancing the people-to-people connectivity among the Belt and Road countries. Building upon the outcomes of the Silk Road Community Building Initiative and maintaining its universally beneficial and inclusive nature, the Action Plan focuses on the key areas of cultural exchanges and livelihood cooperation, actively advances a set of flagship projects and establishes diverse, exemplary cooperation platforms, so as to promote people-to-people connectivity at a broader, deeper, larger-scale and more powerful level.





The Chinese Association for International Understanding (CAFIU): Dialogue on Exchanges and Mutual Learning among Civilisations and World Conference of Sinologists

The Chinese Association for International Understanding (CAFIU) has established platforms to promote exchanges, dialogue and mutual learning among different civilisations since 2019. So far, CAFIU has held three consecutive sessions of the Dialogue on Exchanges and Mutual Learning Among Civilisations and two sessions of the World Conference of Sinologists, altogether inviting more than 1,000 political leaders, scholars and civil society representatives from over a hundred countries for in-depth exchanges, contributing wisdom and solutions to advancing equal dialogues among civilisations and promoting the implementation of the United Nations Sustainable Development Goals.

The two photos respectively show the opening ceremony of the Third Dialogue on Exchanges and Mutual Learning Among Civilisations & the First World Conference of Sinologists held in Beijing in July 2023 and the delegates engaging in hands-on experiences of China's intangible cultural heritage during the Dialogue.





The China Family Planning Association (CFPA): Advancing High-quality Population Development

The China Family Planning Association (CFPA) has promoted high-quality population development through multi-dimensional activities. In the field of early childhood development, CFPA has established nearly 4,000 embedded parent-child huts in urban and rural communities, childcare facilities and other service facilities, offering innovative services such as parenting workshops and interactive activities centred on seven key developmental domains, and delivering accessible professional support to families (Photo 1: Parent-child activity at the "Sunflower Parent-Child Hut" in Yuzui Town, Jiangbei District, Chongqing).

Concurrently, CFPA's Family Health Promotion programme has trained over 200,000 grassroots health instructors nationwide, fostering health literacy through publicity as well as self and mutual aid activities (Photo 2: Residents participating in a family health knowledge quiz in Huimin County, Shandong Province).





Amity Foundation: Amity Sprouts on Earth Programme

Amity Sprouts on Earth Programme is a sustainable maternal and child health development programme designed by the Amity Foundation to support the sustainable rural revitalisation. Through cooperation with local governments, healthcare systems and medical experts across China, the programme focuses on providing essential support for pregnant women and infants in underdeveloped communities during the critical first 1,000 days via its 1,000-day service support and health A+ training camp. The Programme also focuses on cultivating local medical talents, drawing greater social attention to rural healthcare systems. By advancing people's development, the programme drives holistic progress in county-level health services, thereby contributing to rural revitalisation and healthy China.



China Foundation for Rural Development: The Smiling Children Programme

China Foundation for Rural Development has launched the Smiling Children Programme in 2015, which helps starving children grow and develop healthily and enhances the ability of schools to independently solve the starving problem of students through comprehensive measures such as school feeding and meal-related facilities building. Local women, such as mothers of beneficiary students, are recruited to form a "Mothers' Group" to work as a part of the programme, creating job opportunities for local poverty-stricken women. The past decade has witnessed the implementation of the Smiling Children Programme in Sudan, Ethiopia, Nepal, Myanmar, DRC, Pakistan, Sri Lanka, Afghanistan as well as its partnership with the World Food Programme for school feeding in Laos and Cambodia. By the end of 2024, the programme has covered a total of 250,784 beneficiary students, bringing significant changes to the beneficiary regions in three aspects: alleviating hunger, advancing education and promoting women's employment. The programme has raised the public awareness about child hunger and strengthened their support for UN SDGs.





China Association for NGO Cooperation: Collaborating with UN Women to Promote Gender Mainstreaming in China's Philanthropy Sector

In 2021, the China Association for NGO Cooperation (CANGO), with the support from UN Women, promoted gender mainstreaming for Chinese social organisations, encouraging them to incorporate gender perspectives into their institutional management and project implementation. CANGO released a series of Gender Mainstreaming Manuals that provide practitioners with knowledge, policy interpretation, and practical tools on gender mainstreaming, and launched a joint initiative with 43 social organisations including donor foundations, platform organisations and service providers, pledging to incorporate gender perspectives into charitable assistance, and to jointly promote the achievement of SDG 5-Gender Equality. The photo below captures the moment when Ms. Hui Ruoqi, Olympic champion, former captain of the Chinese Women's Volleyball Team, and UN-Women Gender Equality advocate, presented a certificate of funding to CANGO.



The Association of International Affairs Exchange and Training of Macao, China: UN SDGs Game and Incentive Programme

UN SDGs Game opens the door to Sustainable Development for Macao youth. With well-defined game objectives, the student teams demonstrate their unique strengths through role-playing activities. Participants gain firsthand experience addressing critical issues such as poverty, education inequality, climate change and gender equality. Macao's young students actively explore solutions to advance sustainable development. Let's join hands to create a better future where the concept of sustainable development takes root and thrives!

From September to November 2024, the first UN Sustainable Development Goals (SDGs) Incentive Programme was hosted by the Association of International Affairs Exchange and Training of Macao, China. The engaging courses transformed complex concepts into stories, making them easy for students to understand. Through on-site visits to enterprises, the students witnessed the application of SDGs implementation. In their final reports, the students shared what they had learned and their reflections. This programme enhanced Macao's youth's awareness and capabilities in international affairs, planting the seeds of SDGs in their hearts, which will undoubtedly contribute to sustainable development in the future.





The Chinese Medical Volunteers: The Chinese Medical Volunteers in Action

The Chinese Medical Volunteers (CMV) was launched in 2017 by Mme. Ling Feng, a Neurosurgery Professor, with a commitment to serving without remuneration. The CMV is affiliated to the Work Committee of Volunteer Doctors of China Volunteer Service Federation with a growing membership of nearly 8000 registered medical doctors up till now. In its founding year, Mme. Ling led the CMV members from different disciplines to carry out free medical consultation, health awareness, training and surgery in 206 county hospitals which were designated as poverty-stricken counties by the State Council at that time, benefiting over ten thousand patients in the remote rural areas. Since 2020, the CMV has shifted its focus onto building Health Rehab Huts at the grass root level. It has donated rehabilitation equipment to over 320 villages to contribute rehab services to the local communities as well as training to village doctors. These actions not only fill up the absence of rehab services at "the last kilometer" of health sustainable development journey but also enhance the knowledge about rehabilitation as a whole. In addition to medical volunteer work in China, the CMV has reached out to some African countries donating surgical instrument, teaching, operating and free consultation with some well-known European experts who have joined the CMV as its foreign members.



Role of Chinese Social Organisations in Addressing the Trust Deficit in Global Governance

Lv Xiaoli & Fan Xinyuan (School of Marxism, Beijing Normal University)

At present, momentous changes not seen in a century are accelerating across the world. Our world, our times and the history are changing in ways like never before. "International competition and frictions are intensifying, geopolitical manoeuvring has grown more pronounced, and trust and cooperation in the international community are being undermined." China, as a responsible major country, has proposed a vision of global governance featuring extensive consultation, joint contribution and shared benefits based on its own development experience, offering a Chinese solution to the global trust deficit. Among the diverse actors involved in China's global governance efforts, Chinese social organisations have emerged as key new stakeholders. Owing to their unique grassroots identities and distinctive communication methods and influence, these organisations can help promote China's global governance values and concepts to be more widely perceived, heard and understood by the world. In this way, it can promote the reshaping of the consensus values of global governance and contribute to addressing the trust deficit in global governance.

I. Proposal of China's Vision of Global

Governance Featuring Extensive Consultation, Joint Contribution and Shared Benefits

Despite the risk of dysfunction, global governance remains a vital mechanism for addressing global challenges and crises. It is the common concerns for all nations to break through the current impasse and respond to concerns about the legitimacy and effectiveness of global governance. As China deepens its participation in global governance, it has proposed a vision of global governance featuring extensive consultation, joint contribution and shared benefits. President Xi Jinping has emphasised: "China plays an active part in the reform and development of the global governance system. It pursues a vision of global governance featuring extensive consultation, joint contribution and shared benefits.

Conceptually, the vision of global governance featuring extensive consultation, joint contribution and shared benefits not only emphasises the pluralism of governance actors and democratic consultation in the governance process, as well as openness, inclusiveness, fairness and justice, and opposes hegemonic models of governance,

but also calls for global affairs to be managed through collective consultation, for the governance system to be co-developed, and for governance outcomes to be shared by all, so that all countries can truly become participants, contributors and beneficiaries of global governance. Different from the Western concept of "righteousness and profit", China offers a comprehensive and dialectical interpretation of the relationship between yi (morality) and *li* (interest). This includes: a. a moral and responsible view that balances justice and interests; b. a perspective on power and order grounded in fairness and justice; c. a cooperative and developmental outlook emphasising mutual benefit and win-win results. China consistently adheres to the principles of mutual respect and equality among nations. In its development cooperation with other countries, it does not interfere in other countries' exploration of development paths suited to their own national realities, nor does it interfere in other countries' internal affairs, or impose its will on others, or attach political conditions, or seek selfish political interests.

In practice, China's experience in international cooperation shows that outcomes of cooperation between countries are not entirely predetermined. Rather, a broad framework is first established, supported by a guiding vision and cooperative atmosphere. Within this framework, cooperation can be continuously adjusted, refined and even innovated. The process of cooperation itself plays a pivotal role—not only sustaining cooperation but also shaping mutual understanding and shared interests, and even shifting stakeholder preferences.

II. Distinctive Role of Social Organisations in Rebuilding Value Consensus in Global

Governance

Value consensus refers to the fundamental agreement among diverse actors on public values or collective consciousness under specific historical conditions. Building such consensus is key to enhancing mutual recognition in co-governance, forming synergistic governance capacity and providing strong ideological guarantee. In the process of reconstructing global governance values, social organisations offer distinctive contributions in the following aspects:

Firstly, practicing a participatory philosophy centred on the value of diversifying governance entities. One of the core characteristics of global governance is the diversity and breadth of its actors. The participation of social organisations in global governance embodies a participatory philosophy centred on the value of diversified governance entities. In this process, in a certain sense, their involvement helps transcend the constraints associated with the traditional costbenefit calculations of sovereign states. By focusing on building consensus among diverse stakeholders, this approach fully considers the intentions and needs of different actors in global governance, balances national interests with international moral considerations, actively explores legitimate pathways for different subjects' participation in global governance, so as to channel collective efforts toward global governance, thereby contributing to a powerful force for effective and inclusive global governance.

Secondly, promoting governance coordination as a channel for shaping consensus-based values. Due to their relatively flat organisational structures, synergistic governance is the classic mode of social organisations' participation in global

governance. Synergistic governance is grounded in equality, consultation and fair cooperation. It addresses the legitimate concerns of both state and non-state actors from diverse political and cultural backgrounds, facilitates the free exchange of information and respects the interests and development needs of each actor in ways that transcend ideological differences. By adopting synergistic governance, social organisations help identify and resolve conflicts among actors through equal dialogue and inclusive negotiation, ultimately reaching broad-based governance consensus through effective collaboration. This approach holds promise for achieving an equitable distribution of rights and responsibilities, advancing fair and just global governance and fostering a new model of collaborative governance grounded in constructive mutual engagement.

Thirdly, embedding outcome sharing as the foundation of value consensus. The ultimate benchmark of global governance effectiveness is whether it enhances people's sense of security, well-being and satisfaction. Social organisations typically operate at the grassroots level and adopt community-based project approaches that are particularly effective in sharing the outcomes of governance. This, in turn, encourages various actors to actively participate in global governance. The more broadly the benefits of governance are shared, the more likely stakeholders are to engage proactively and generate improved governance outcomes, forming a positive feedback loop.

III. Basic Pathways for Chinese Social Organisations to Address the Trust Deficit in Global Governance

Although their scale and influence remain limited and need further enhancement, as a unique

force in China's participation in global governance, Chinese social organisations have demonstrated necessary capacity, willingness and initiative to "go global". By leveraging their flexibility and professionalism, Chinese social organisations promote China's global governance vision, foster international consensus and play a distinctive complementary role in providing public goods and addressing global governance challenges.

First of all, building trust through community-based engagement. Chinese social organisations leverage their proximity to local communities and sensitivity to general public needs to provide flexible and timely services, complementing official foreign aid programmes. In addition, they play a crucial grassroots role in project implementation by actively engaging with local populations. Field staff are often stationed in recipient countries to conduct on-site assessments and work closely with local civil society organisations and beneficiaries in managing and monitoring projects. These practices support localised, replicable and sustainable development models that embody the principle of "teaching how to fish".

Secondly, promoting China's development experience overseas and implementing the concept of win-win development. In socioeconomic development projects, Chinese social organisations advocate the values of "helping others succeed while achieving one's own success" and "benefiting the world while pursuing national development". They also incorporate the concept that "the people are the foundation of the state" into their concern for the livelihoods of recipient countries. Chinese social organisations pay close attention to livelihood-focused projects, including those aimed at promoting equal opportunities in education, safeguarding women's rights and

eradicating extreme hunger. Notable examples include the Chinese Red Cross Foundation's "International Free Lunch" project, which was selected as part of the United Nations Sustainable Development Goals (SDGs) initiative, as well as the "International Love Parcel" project jointly launched by the China Foundation for Rural Development and Alibaba Philanthropy. In the health and environmental sectors, Chinese social organisations support initiatives focused on improving maternal and child health, reducing infant mortality, controlling infectious diseases (such as HIV/AIDS and tuberculosis), and enhancing water and sanitation infrastructure. These programmes incorporate China's sustainable development philosophy and support recipient countries in achieving green, low-carbon growth and industrial transformation.

Thirdly, responding to the value of global consensus and advocating the concept of a community with a shared future for mankind. Tangible international assistance and effective governance practices are essential to fostering long-term recognition of shared global values. Guided by humanitarian principles, Chinese social organisations have actively participated in international emergency responses, providing healthcare and support to vulnerable populations around the world. For example, the China Red Cross Foundation's "Silk Road Bo'ai Fund" is dedicated to optimising the supply of humanitarian services along the Belt and Road, taking countries along the Belt and Road as its service area, and providing medical assistance and support to people with urgent

humanitarian needs along the Belt and Road. Ordinary residents of Afghanistan responded to Red Cross staff, "Healing one child can have a greater impact on the community than building a hospital." By prioritising interpersonal interaction and providing professional social services, the work of the Chinese Red Cross Foundation can deepen connections between people and promote lasting friendship between donor countries and recipient countries.

IV. Conclusion

The global governance crisis stems in part from the absence of shared values, and the resulting trust deficit urgently requires resolution. Through the design and implementation of overseas projects, Chinese social organisations help build bridges of trust and support the reconstruction of global governance value consensus based on extensive consultation, joint contribution and shared benefits. Resolving the trust deficit will require sustained, long-term efforts. As Chinese social organisations engage further in global governance, they must continue to strengthen their internal capacity, enhance their ability to "go global" and improve their capacity to "tell China's story" effectively. They must internalise China's global governance values in project design and externalise these values through the implementation process and outcomes. By doing so, they can help build recognition and trust, contribute to addressing the trust deficit in global governance and help overcome the current global governance dilemma.

